

BRISTOL CITY COUNCIL

OFFICER EXECUTIVE DECISION RECORD FORM

DECISION DETAILS:

1. **Subject:** North Bristol Rehabilitation Centre
2. **Full details of the decision taken:**
To reprovide up to 10 beds currently at North Bristol Rehabilitation Centre in an alternative setting.
3. **Date of decision:** 21st November 2016.
4. **Reasons for the decision:**
North Bristol Rehabilitation Centre is a 1960s built building in Henbury. Designed as a residential care home, it is now used to provide rehabilitation and reablement to older people following a period of hospitalisation. The aim is to get service users as independent as possible, with a six to eight week period of intense input before people return to their homes. The service is jointly commissioned and run by BCC and Bristol Community Health who provide therapists within the service. The needs of the people using the service have changed. People are older, more frail and have increasingly complex care and support needs.

14 out of the potential 20 available beds have been closed for the last 10 months due to safety concerns. Bed based rehabilitation/reablement needs to be in a setting that is safe and fit for purpose. In North Bristol Rehabilitation Centre the rooms are small. They are not large enough to contain the necessary equipment (e.g. lifting hoists and a hospital bed) needed for the care of an individual.

In the recent Voluntary severance exercise that was carried out across the council, we had a high number of staff within this service area that expressed an interest in taking the option of voluntary severance. As a result we could agree to those requests for those who wish to leave the service which would leave a number of suitable redeployment opportunities for those who wish to continue working for the council.

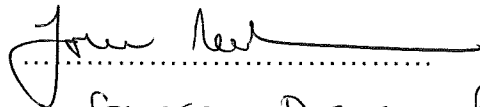
Length of stay of service users is also longer than for the other Centres and the unit cost of a period of rehabilitation is higher in this service than in similar services. Recent bed modelling across the health and social care system indicates even with these beds closed we have the right level of bedded provision within the city, though with no additional capacity to deal with fluctuating demand

5. Details of alternative options considered and rejected:
Refurbishment of North Bristol Resource Centre

All of the rooms are on the first floor and the lift is ageing, unreliable and difficult to repair. A significant amount of capital investment would be required to make the building fit for purpose, although reducing the number of bedroom to create fewer, larger rooms would mean that the service would be unviable in the long term. At the beginning of 2016 the estimated cost of a new lift would be £280,000 for a like for like replacement. This is unlikely to be a solution as a like for like replacement would also not be desirable as the current lift is unable to accommodate the use of a "stretcher" for service user comfort and safety.

6. Any conflict of interest declared by an executive member consulted by the officer taking the decision, together with a note of any dispensation granted by the Head of Paid Service in relation to the conflict of interest (if applicable):
Not applicable.

Signed:



Job title:

STRATEGIC DIRECTOR, PEOPLE